

REPÚBLICA DE COLOMBIA

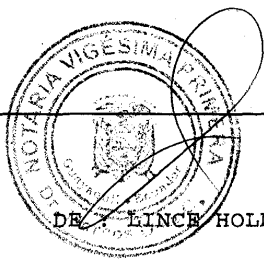
**Notaría**  
**Bogotá 24**

JORGE HUMBERTO URIBE ESCOBAR  
NOTARIO

SEGUNDA COPIA DE LA ESCRITURA PUBLICA N° 6229  
DEL 28 DE OCTUBRE DE 2.009

**ACTO:**

PODER GENERAL



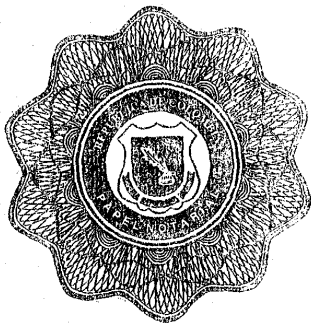
**OTORGANTES:**

DE LYNCE HOLDING CORP.

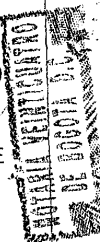
A : MACANCELA CORDOVA MANUEL

MACANCELA BUCARAM ANWAR ASSAD

NV 60286540



ESCRITURA PÚBLICA NÚMERO: (6.229) \_\_\_\_\_  
 SEIS MIL DOSCIENTOS VEINTINUEVE \_\_\_\_\_  
 OTORGADA EN LA NOTARIA VEINTICUATRO (24) \_\_\_\_\_  
 DEL CÍRCULO DE BOGOTÁ D.C. \_\_\_\_\_  
 FECHA DE OTORGAMIENTO: VEINTIOCHO (28) DE \_\_\_\_\_  
 OCTUBRE DE DOS MIL NUEVE (2.009) \_\_\_\_\_  
 MUNICIPIO: BOGOTÁ D.C.



## NATURALEZA JURÍDICA DEL ACTO

CLASE DE CONTRATO: PODER GENERAL.-----

PERSONAS QUE INTERVIENÉN EN EL ACTO:-----

DE: LINCE HOLDING CORP.

A: MANUEL **MACANCELA** CORDOVA 090015096 - 2 \_\_\_\_\_ANWAR ASSAD **MACANCELA** BUCARAM 091053460 - 1 \_\_\_\_\_

En la ciudad de Bogotá, Distrito Capital, República de Colombia, a los veintiocho (28) días del mes de octubre de dos mil nueve (2.009), ante mi **JORGE HUMBERTO URIBE ESCOBAR**, NOTARIO VEINTICUATRO (24) del Círculo de Bogotá, da fé que las declaraciones que se contienen en la presente escritura han sido emitidas por quien(es) la otorga(n):-----

**COMPARECIO: JESUS GUERRERO HERNANDEZ**, de nacionalidad Colombiana, mayor de edad, con sociedad conyugal vigente, domiciliado en la ciudad de Bogotá República de Colombia, identificado con la cédula de ciudadanía número 79.296.617, quien actúa en su nombre propio y en calidad de Presidente y Representante Legal de la compañía **LINCE HOLDING CORP**, conforme como consta en el nombramiento cuya copia se protocoliza con esta escritura, parte a quien se le denominará como **EL MANDANTE O PODERDANTE** manifestó:-----

**PRIMERO.- ANTECEDENTES.- EL PODERDANTE**, por los derechos que representa de **LINCE HOLDING CORP**, es titular propietario de títulos de acciones que representan el capital de la compañía **SERVIENTREGA ECUADOR S.A.**, misma que tiene domicilio en la ciudad de Guayaquil, República del Ecuador. De conformidad con las reformas introducidas en la Ley de Compañías y otras, se hace exigente que las compañías extranjeras poseedoras o propietarias de acciones o participaciones en compañías ecuatorianas, y que no ejercen ninguna otra actividad empresarial en el Ecuador, ni habitual ni ocasionalmente, deberán tener un apoderado o representante en el Ecuador que pueda contestar las demandas y cumplir las obligaciones respectivas.-----

**SEGUNDO.-** Que por medio del presente Instrumento público, **OTORGO :**

**PODER ESPECIAL, AMPLIO Y SUFICIENTE DE REPRESENTACION LEGAL Y PROCURACIÓN JUDICIAL**, a favor de los Abogados de la República del Ecuador, señores **ANWAR ASSAD MACANCELA BUCARAM** y **MANUEL MACANCELA CORDOVA**, mayores de edad, identificados con las Cédulas de Ciudadanía números 091053460-1 y 090015096-2 respectivamente, domiciliados en la dirección Domingo Norero No. 812 Letamendi de la Ciudad de Guayaquil en la República del Ecuador, para que conjunta e individualmente, ejerzan la representación legal y procuración judicial de la compañía **LINCE HOLDING CORP**, comparezcan, patrocinen y /o firmen y/o presenten escritos y/o demandas y/o solicitudes y/o reclamos y/o realicen gestiones, firmen Actas de Junta de Accionistas o Socios y/o Escrituras y/o solicitudes y /o reclamos; retiren valores o documentos ante cualquier Institución Pública o Privada o Autoridades Financieras, Administrativas, de la Agencia de garantías de Depósito, Corporación Financiera Nacional, etc.; Juez o Tribunal de cualquier localidad, ciudad o Provincia de la República del Ecuador, ya sean estos de jurisdicción legal o convencional, ordinarios o especiales, llámense jueces de lo Civil, Penal, de Trabajo, Defensores Públicos, de Aduanas, de Inquilinato, Tránsito, los que ejercen jurisdicción coactiva, los de Policía, Servicio de Rentas Internas; Instituto Ecuatoriano de Seguridad Social, Inspectoría del Trabajo; Municipales, de Salud, etc., y los demás establecidos por leyes especiales, incluso los de jurisdicción convencional como los árbitros. También podrá comparecer ante cualquiera Fiscal o Representante del Ministerio Público, ante cualquiera de los Tribunales de lo Contencioso Administrativo o de lo Fiscal, o cualquier Corte Nacional o Provincial de Justicia del Ecuador, incluso ante Tribunal y /o Corte Constitucional tanto para proponer demandas, contestarlas, presentar y contestar denuncias, rendir declaraciones, confesiones, etc.; presentar y contestar quejas ante la Defensoría del Pueblo y otros organismos, contestar querellas; comparecer a cualquier clase de audiencia o juntas convocadas por autoridades o funcionarios de Instituciones públicas o privadas, judicial, administrativa, etc., junta de accionistas o socios; rendir testimonios, declaraciones o confesiones, reconocer su firma; presentar documentos y/o pruebas, solicitar la práctica de diligencias y/o pruebas de cualquiera índole, interponer recursos de cualquier tipo ya sean administrativos o judiciales como por ejemplo de apelación, de hecho, casación, reposición, revisión, amparos Constitucionales, de protección, y acciones de Habeas Data, etc.; contestar;

Power of Attorney:

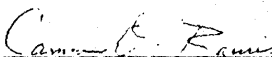
RESOLVED, that it is deemed to be in the best interests of the Company to grant to:

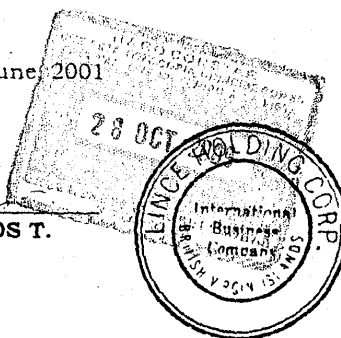
**JESUS GUERRERO HERNANDEZ**

a Power of Attorney to represent the Company and that such Power of Attorney be executed under the seal of the Company.

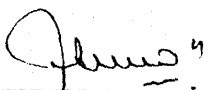


This consent shall be effective as of the 21<sup>st</sup> day of June, 2001

  
**CARMEN O. BARRIOS T.**  
Director



ACCEPTED:

  
**JESUS GUERRERO HERNANDEZ**



**ICAZA, GONZALEZ-RUIZ & ALEMAN (BVI) LIMITED**

**LINCE HOLDING CORP.**

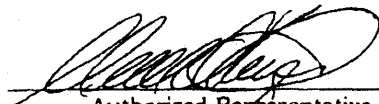
Registration Nr. **448895** ("the Company"), Incorporated under the British Virgin Islands International Business Companies Act (Cap 291).

Appointment of the First Director(s)

We, **ICAZA, GONZALEZ-RUIZ & ALEMAN (BVI) LIMITED**, being the subscriber to the Memorandum and Articles of Association of the Company and having the power to appoint the First Director(s) of the Company, hereby appoint the following as the First Director(s) of the Company:

**CARMEN O. BARRIOS T.**

In witness whereof a duly authorized representative of **ICAZA, GONZALEZ-RUIZ & ALEMAN (BVI) LIMITED** has executed this appointment this 21<sup>st</sup> day of June, 2001.



Authorized Representative  
**ICAZA, GONZALEZ-RUIZ & ALEMAN (BVI) LIMITED**



## POWER OF ATTORNEY

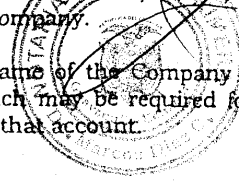
KNOW ALL MEN BY THESE PRESENTS:

That **LINCE HOLDING CORP.**, an International Business Company, organized under and pursuant to the laws of the British Virgin Islands, (hereinafter called the "Company"), does hereby constitute and appoints:

**JESUS GUERRERO HERNANDEZ**

as its true and lawful attorney-in-fact and in its name, place and stead, to do any and every act and exercise any and every power that the Company might or could do and that said attorney-in-fact for the Company shall deem proper and advisable, intending hereby to vest in him a full and general power of attorney, including but not limited to the following:

1. To execute, acknowledge and deliver on behalf of the Company any and all contracts, including deeds of trust, purchase agreements, options to purchase, options to sell, partnership agreements, joint venture agreements, deeds, leases assignments of mortgages, extensions of mortgages, subordination agreements and any other instruments or agreements of any kind or nature whatsoever, upon such terms and conditions and for such consideration as such attorney-in-fact shall deem necessary or advantageous for the Company.
2. To lease any real or personal property which the Company may own or in which the Company may have an interest, on such terms as such attorney-in-fact shall think appropriate.
3. To ask, demand, sue for, recover and receive all manner of goods, debts, rents, interests, sums of money, and demands whatsoever, due or thereafter to become due and owing or belonging to the Company and to make, give and execute acquittances, receipts, releases, satisfactions or other discharges for the same, whether under the seal or otherwise.
4. To take all steps and remedies necessary and proper for the conduct and management of business affairs of the Company and for the recovery, receipt, obtainment and holding possession of any lands, tenements, rents or real estate, goods and chattels, debts, interests, demands, duties, sum or sums of money or any other things whatsoever, located anywhere, that is, are, or shall be owed to or belonging to or payable to the Company.
5. To open bank accounts in the name of the Company with any bank and to execute any bank resolutions which may be required for that purpose and to appoint one or more signatories to that account.

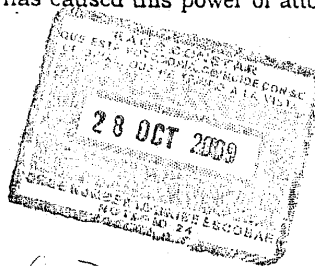


6. To borrow money, sign and deliver in the name of the Company such promissory notes and other evidences of indebtedness as such attorney-in-fact may deem appropriate, such loans to be obtained at such rates of interest, payable in such installments, and upon such other terms and conditions as such attorney-in-fact shall deem appropriate.
7. To mortgage, pledge or otherwise encumber any real or personal property which the Company may own or in which the Company may have an interest, to secure loans made to the Company or to third persons.

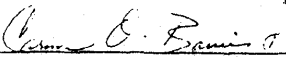
This power of attorney is to extend to all acts of any kind which may be requisite and necessary to be done under the circumstances hereinabove described as fully, to all intents and purposes, as might be done by any officer or officers of the Company with full power of substitution.

In testimony whereof **LINCE HOLDING CORP.** has caused this power of attorney to be duly executed this 21<sup>st</sup> day of June, 2001.

SIGNED, SEALED AND DELIVERED  
In the presence of:

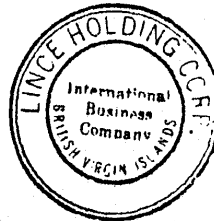


  
WITNESS

  
**CARMEN O. BARRIOS T.**  
Director

ACCEPTED:

  
JESÚS GUERRERO HERNÁNDEZ





**CERTIFIED A TRUE COPY**

Isaca, Gonzalez Ruiz & Aleman (BVI) Trust  
Limited, as Registered Agent of

**LINCE HOLDING CORP.**

Section 107 of the BVI Business  
Companies Act, 2004

Date: July 11, 2007

Signature: 

No. 448895

**TERRITORY OF THE BRITISH VIRGIN ISLANDS**

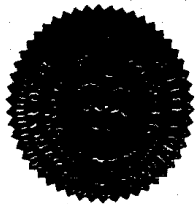
**THE INTERNATIONAL BUSINESS COMPANIES ACT  
(CAP. 291)**

**CERTIFICATE OF INCORPORATION (SECTIONS 14 AND 15)**

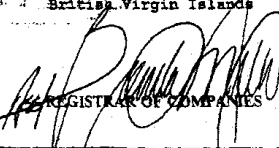
The Registrar of Companies of the British Virgin Islands HEREBY CERTIFIES  
pursuant to the International Business Companies Act, Cap. 291 that all  
the requirements of the Act in respect of incorporation having been satisfied

**LINCE HOLDING CORP.**

is incorporated in the British Virgin Islands as an International Business  
Company this 12th day of June, 2001.



Given under my hand and seal at  
Road Town, in the Territory of the  
British Virgin Islands

  
REGISTRAR OF COMPANIES

CRT1001U

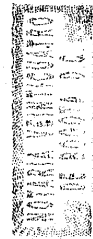






No

448895



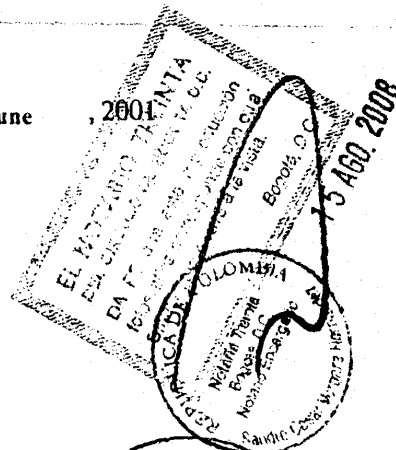
**British Virgin Islands**  
**The International Business Companies Act**  
**(Cap. 291)**



Memorandum of Association  
and  
Articles of Association  
of

**LINCE HOLDING CORP.**

Incorporated the 12<sup>th</sup> day of June, 2001



**Icaza, Gonzalez-Ruiz & Aleman (BVI) Limited**  
Vanterpool Plaza, Wickhams Cay I, P.O. Box 873  
Road Town, Tortola, British Virgin Islands  
Telephone: (284) 494 5959  
Fax: (284) 494 5880



TERRITORY OF THE BRITISH VIRGIN ISLANDS  
THE INTERNATIONAL BUSINESS COMPANIES ACT  
(CAP. 291)

MEMORANDUM OF ASSOCIATION  
OF  
LINCE HOLDING CORP.

NAME

1. The name of the Company is **LINCE HOLDING CORP.**

REGISTERED OFFICE *Barro Colorado*

2. The Registered Office of the Company will be Vanterpool Plaza, 2nd Floor, Wickhams Cay I, Road Town, Tortola, British Virgin Islands.

REGISTERED AGENT *Agente de seguros*

3. The Registered Agent of the Company will be Icaza, Gonzalez-Ruiz & Aleman (BVI) Limited with address at Vanterpool Plaza, 2nd Floor, Wickhams Cay I, Road Town, Tortola, British Virgin Islands.

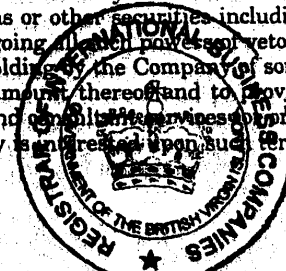
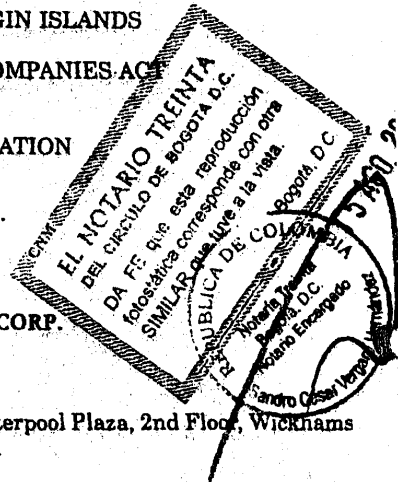
GENERAL OBJECTS AND POWERS

4. (1) The object of the company is to engage in any act or activity that is not prohibited under any law for the time being in force in the British Virgin Islands including but not limited to:

To carry on the business of an investment company and for that purpose to acquire and hold either in the name of the Company or in that of any nominee shares, stocks, debentures, debenture stock, scrip, bonds, notes, obligations, investments and securities and warrants or options in respect of any shares, stocks, debentures, debenture stock, scrip, bonds, notes, obligations, investments or securities.

To acquire any such shares, stocks, debentures, debenture stocks, scrip, bonds, notes, obligations, investments or securities or warrants or options therein by original subscription, contract, tender, purchase, exchange, underwriting, participation in syndicates or otherwise, and whether or not fully paid up, and to subscribe for the same subject to such terms and conditions (if any) as may be thought fit.

To exercise and enforce all rights and powers conferred by or incident to the ownership of any such shares, stock obligations or other securities, including without prejudice to the generality of the foregoing all such powers, veto or control as may be conferred by virtue of the holding of the Company of some special proportion of the issued or nominal amount thereof and to provide managerial and other executive supervisory and consultative services in relation to any company in which the Company is interested upon such terms as may be thought fit.



To acquire and hold either in the name of the Company or in that of any nominee and whether as principal or broker or agent any currency in any form of any part of the world and any commodity and to enter into any contract of purchase, sale or option to purchase or sell in respect of any such currency or commodity.

To offer for public subscription any shares or stocks, in the capital of, or debentures or debenture stock or other securities of or otherwise to establish or promote, or concur in establishing or promoting, any company, society anonyne, association, undertaking or public or private body.

To carry on business as capitalists, financiers, concessionaires and merchants and to undertake and carry on and execute any other business which may seem to be capable of being conveniently carried on in connection with any of these objects, or calculated directly or indirectly to enhance the value of or facilitate the realization of, or render profitable, any of the Company's property or rights.

To carry on the business of a property investment and holding Company, and for that purpose to purchase, take on lease, or in exchange, or otherwise acquire, hold, undertake or direct the management or work, develop the resources of, and turn to account any estates, lands, buildings, tenements, and other real property and property of every description, whether of freehold, leasehold, or other tenure, and wheresoever situate, and any interests therein, and any rights connected therewith, and to exercise and enforce all rights and powers conferred by, or incident to, the ownership of any such property.

To sell, lease, let, mortgage, or otherwise dispose of grant rights over or otherwise provide any such property of the Company without seeking rental or consideration for such disposal or provision, or otherwise upon such terms as the Company shall determine.

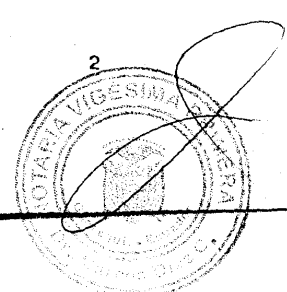
To acquire and assume for any estate or interest and to take options over, construct, develop or exploit any property, real or personal or movable or immovable and rights of any kind and the whole or any part of the undertaking assets and liabilities of any person and to act and carry on business as a holding Company.

To acquire, trade and deal with, or hold stocks, shares, bonds, debentures, investments and securities of all kinds issued in any country in any part of the world. To raise and borrow money by the issue of shares stock, debentures, bonds, obligations, deposit notes and otherwise howsoever and to underwrite any such issue and without limiting the generality of the foregoing to secure or discharge any debt or obligation of or binding on the Company in any manner and in particular by the issue of debentures (perpetual or otherwise) and to secure the repayment of any money borrowed, raised or secured by mortgage, charge, or lien upon the whole or any part of the Company's property or assets (whether present or future).

To deposit the monies of the Company with any company or person and to advance and lend money upon such terms as may be arranged and with or without security and to guarantee the performance of any contract or obligation and the payment of money of or by any person or Company, and



REPUBLICA DE COLOMBIA  
BOGOTA D.C.  
15 MAR 2008  
DA FE que esta reproduccion  
fotografica corresponde con otra  
original que tiene a la vista.  
Notaria Remita  
Bogota  
Notario E. Espinoza



generally to give guarantees and indemnities including guarantees and indemnities in respect of the liabilities of persons whether or not associated with the Company and whether or not the Company receives any consideration therefore and to secure any such guarantee or indemnity by the grant of charges, mortgages or liens on the whole or any part of the Company's property or assets present or future.

To apply for, purchase or by other means acquire, and protect, prolong and renew any patents, patent rights brevets d'invention, licences, trade marks, protections and concessions or other rights which may appear likely to be advantageous or useful to the Company.

To acquire and undertake on any terms and subject to any conditions, the whole or any part of the business, property and liabilities of any person or company carrying on any business which the Company is authorised to carry on, or possessed of property suitable for the purposes of the Company;

To amalgamate with or enter into partnership or any joint purpose or profit-sharing arrangement with or to co-operate in any way with, or assist or subsidise any company, form or person carrying on, or proposing to carry on, any business within the objects of the Company.

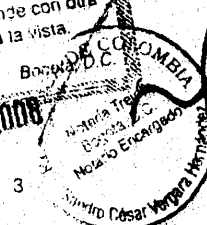
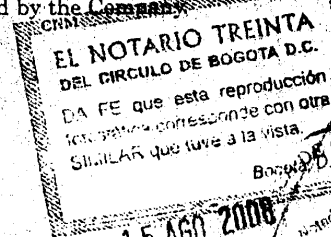
To purchase with a view to closing or reselling in whole or in part any business or properties which may seem to be deemed likely to injury by competition or otherwise any business or branch of business which the Company is authorised to carry on, and to close, abandon and give up any works or businesses at any time acquired by the Company.

To act as Director or Managers of or to appoint Directors or Managers of any subsidiary company or of any other company in which this company is or may be interested.

To make, draw, accept, endorse, discount, negotiate, execute and issue and to buy, sell and deal in promissory notes, bills of exchange, cheques, bills of lading, shipping documents, dock and warehouse warrants and other instruments negotiable or transferable or otherwise.

To lend money with or without security and to subsidise, assist and guarantee the payment of money by or the performance of any contract, engagement or obligation by any persons or companies.

To pay all preliminary expenses of the Company and any company promoted by the Company or any company in which this Company is or may contemplate being interested including in such preliminary expenses all or any part of the costs and expenses of owners of any business or property acquired by the Company.



To enter into any arrangements with any Government or authority, imperial, supreme, municipal, local or otherwise, or company that seem conducive to the company's objects or any of them and to obtain from any such Government, authority, or company and charters, contracts, decrees, rights, grants, loans, privileges or concessions which the Company may think it desirable to obtain and to carry out, exercise and comply with others.

To vest in any real or personal property, rights or interest, acquired by or belonging to the Company in any person or company on behalf or for the benefit of the Company, with or without any declared trust in favor of the Company.

To undertake and perform sub-contracts and to act through or by means of agents, brokers, sub-contracts or others.

To remunerate any person or company rendering services to the Company, whether by cash payment or by the allotment to him or them of shares, stocks, debentures, bonds or other securities of the Company credited as paid up in full or in part or otherwise.

To procure the Company to be registered or recognised in any part of the world outside the British Virgin Islands.

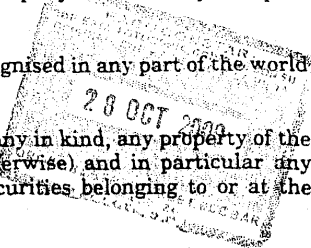
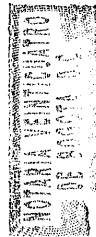
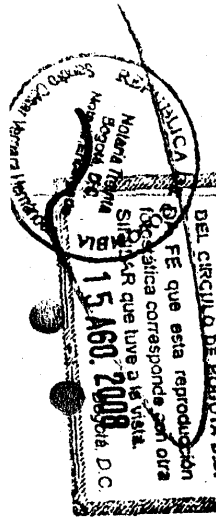
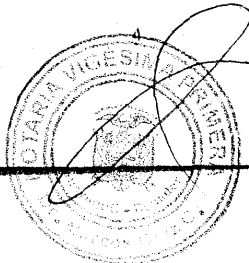
To distribute among the members of the Company in kind, any property of the Company (whether by way of dividend or otherwise) and in particular any shares, stocks, debentures, bonds or other securities belonging to or at the disposal of the Company.

To do all or any of the above things in any part of the world, and either as principals, agents, trustees, contractors or otherwise, and either along or in conjunction with others, and either by or through agents, sub-contractors, trustees or otherwise.

To accept payment for any property or rights sold or otherwise disposed of or dealt with by the Company either in cash, by installments or otherwise, or in fully or partly paid up shares of any company or corporation, with or without preferred or preferred rights in respect of dividend or repayment of capital dividend or repayment of capital or otherwise or in debentures of mortgage debentures or debenture stock, mortgages or other securities of any company or corporation, or partly in one mode and partly in another, and generally on such terms as the Company may determine and to hold, dispose of or otherwise deal with any shares, stock or securities so acquired.

To have the power exercisable solely by resolution of the Directors to vest the corpus or the income of any trust in itself and to do all such things as may be conducive to the attainment of such objects.

To make such gifts of the Company's property as all members of the company in general meeting shall decide including, without limiting the generality thereof, the power to vest all or any part of the company's property, revocable or irrevocable, in the name of trustees for the benefit of such person or persons including the company on such terms as all the members of the company in general meeting shall decide.

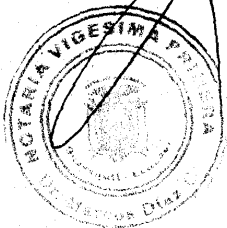


(2) The Company may not

- (a) carry on business with persons resident in the British Virgin Islands;
- (b) own an interest in real property situate in the British Virgin Islands, other than a lease referred to in paragraph (e) of subclause (3);
- (c) carry on banking or trust business unless it is licensed under the Banks and Trust Companies Act, 1990;
- (d) carry on business as an insurance or reinsurance company, insurance agent or insurance broker, unless it is licensed under an enactment authorising it to carry on that business;
- (e) carry on the business of company management unless it is licensed under the Company Management Act, 1990;
- (f) carry on the business of providing the registered office or the registered agent for companies incorporated in the British Virgin Islands;

(3) For purposes of paragraph (a) of subclause (2), the Company shall not be treated as carrying on business with persons resident in the British Virgin Islands if

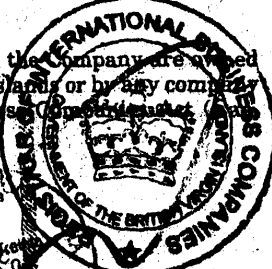
- (a) it makes or maintains deposits with a person carrying on banking business within the British Virgin Islands;
- (b) it makes or maintains professional contact with solicitors, barristers, accountants, bookkeepers, trust companies, administration companies, investment advisers or other similar persons carrying on business within the British Virgin Islands;
- (c) it prepares or maintains books and records within the British Virgin Islands;
- (d) it holds, within the British Virgin Islands, meetings of its directors or members;
- (e) it holds a lease of property for use as an office from which to communicate with members or where books and records of the Company are prepared or maintained;
- (f) it holds shares, debt obligations or other securities in a company incorporated under the International Business Companies Act (Cap. 291) or under the Companies Act; or
- (g) shares, debt obligations or other securities in the Company are owned by any person resident in the British Virgin Islands or by any company incorporated under the International Business Companies Act (Cap. 291) or under the Companies Act.



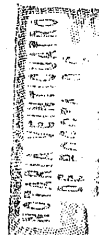
DA FE que esta reproducción  
fotográfica corresponde exactamente  
al original que tuvo a la vista.

5

15 AGO. 2000



- (4) The company shall have all such powers as are permitted by law the time being in force in the British Virgin Islands, irrespective of corporate benefit, to perform all acts and engage in all activities necessary or conducive to the conduct, promotion or attainment of the object of the Company.
- (5) The directors may by resolution of directors exercise all the powers of the Company to borrow money and to mortgage or charge its undertakings and property or any part thereof, to issue debentures, debenture stock and other securities whenever money is borrowed or as security for any debt, liability or obligation of the Company or of any third party.
- (6) Any mortgage or charge of the undertaking and property of the Company shall for the purposes of Section 80 of the Act (Cap. 291) be regarded as in the usual or regular course of the business carried on by the Company.

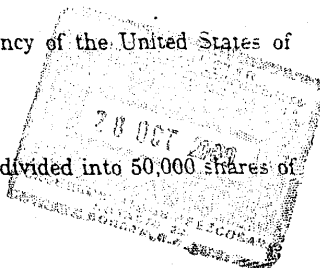


#### CURRENCY

5. Shares in the Company shall be issued in the currency of the United States of America.

#### AUTHORISED CAPITAL

6. The authorised capital of the Company is US\$50,000 divided into 50,000 shares of one dollar (US\$1.00) par value each.



#### CLASSES OF SHARES

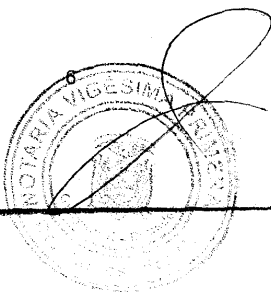
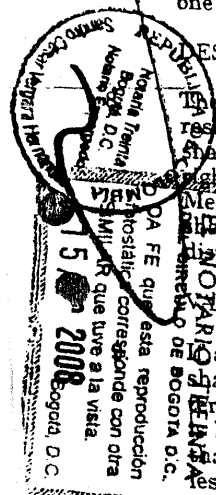
7. The shares shall be divided into such number of classes and series as the directors shall by resolution from time to time determine and until so divided shall comprise one class and series.

#### DESIGNATIONS, POWERS, PREFERENCES, ETC. OF SHARES

The designations, powers, preferences, rights, qualifications, limitations and restrictions of each class and series of shares that the Company is authorised to issue shall be fixed by resolution of directors, but the directors shall not allocate different rights as to voting, dividends, redemption or distributions on liquidation unless the Memorandum of Association shall have been amended to create separate classes of shares and all the aforesaid rights as to voting, dividends, redemption and distributions shall be identical in each separate class.

#### VARIATION OF CLASS RIGHTS

At any time the authorised capital is divided into different classes or series of shares, the rights attached to any class or series (unless otherwise provided by the terms of issue of the shares of that class or series) may, whether or not the Company is being wound up, be varied with the consent in writing of the holders of not less than three-fourths of the issued shares of that class or series and of the holders of not less than three-fourths of the issued shares of any other class or series of shares which may be affected by such variation.



RIGHTS NOT VARIED BY THE ISSUE OF SHARES PARI PASSU

10. The rights conferred upon the holders of the shares of any class issued with preferred or other rights shall not, unless otherwise expressly provided by the terms of issue of the shares of that class, be deemed to be varied by the creation or issue of further shares ranking pari passu therewith.

REGISTERED SHARES AND BEARER SHARES

11. Shares may be issued as registered shares or to bearer as may be determined by a resolution of directors.

EXCHANGE OF REGISTERED SHARES AND BEARER SHARES

12. Registered shares may be exchanged for bearer shares and bearer shares may be exchanged for registered shares.

SERVICE OF NOTICE ON HOLDERS OF BEARER SHARES

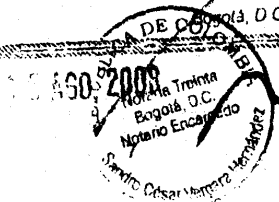
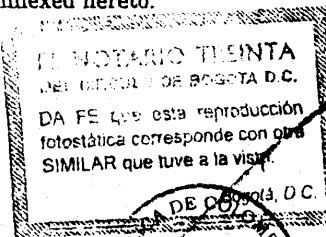
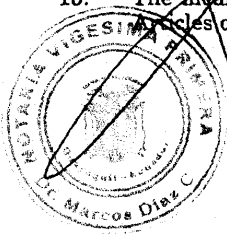
13. Where shares are issued to bearer, the bearer, identified for this purpose by the number of the share certificate, shall be requested to provide the Company with the name and address of an agent for service of any notice, information or written statement required to be given to members, and service upon such agent shall constitute service upon the bearer of such shares until such time as a new name and address for service is provided to the Company. In the absence of such name and address being provided it shall be sufficient for the purposes of service for the Company to publish the notice, information or written statement in one or more newspapers published or circulated in the British Virgin Islands and in such other place, if any, as the Company shall from time to time by a resolution of directors or a resolution of members determine. The directors of the Company must give sufficient notice of meetings to members holding shares issued to bearer to allow a reasonable opportunity for them to secure or exercise the right or privilege, other than the right or privilege to vote, that is the subject of the notice. What amounts to sufficient notice is a matter of fact to be determined after having regard to all the circumstances.

AMENDMENT OF MEMORANDUM AND ARTICLES OF ASSOCIATION

14. The Company may amend its Memorandum of Association and Articles of Association by a resolution of members or by a resolution of directors.

DEFINITIONS

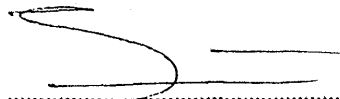
15. The meanings of words in this Memorandum of Association are as defined in the Articles of Association annexed hereto.



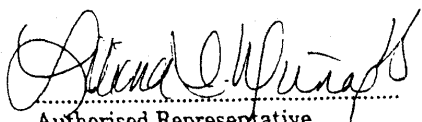


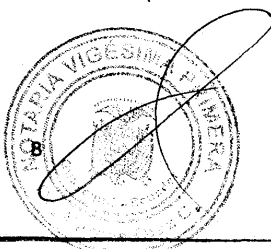
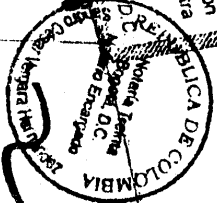
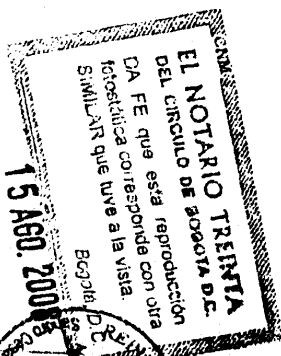
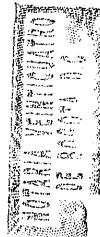
We, Icaza, Gonzalez-Ruiz & Aleman (BVI) Limited of Vanterpool Plaza, 2nd Floor, Wickhams Cay I, Road Town, Tortola, British Virgin Islands for the purpose of incorporating an International Business Company under the laws of the British Virgin Islands hereby subscribe our name to this Memorandum of Association the 12th day of June 2001, in the presence of:

Witness

  
Lilibet J. P. Ceasor

Subscriber

  
Authorised Representative  
Liliana D. Muñoz B.



TERRITORY OF THE BRITISH VIRGIN ISLANDS  
THE INTERNATIONAL BUSINESS COMPANIES ACT  
(CAP. 291)

ARTICLES OF ASSOCIATION  
OF  
LINCE HOLDING CORP.

PRELIMINARY

1. In these Articles, if not inconsistent with the subject or context, the words and expressions standing in the first column of the following table shall bear the meanings set opposite them in the second column thereof;

Words

Meaning

capital

The sum of the aggregate par value of all outstanding shares with par value of the Company and shares with par value held by the Company as treasury shares plus

- (a) the aggregate of the amounts designated as capital of all outstanding shares without par value of the Company and shares without par value held by the Company as treasury shares, and

- (b) the amounts as are from time to time transferred from surplus to capital by a resolution of directors.

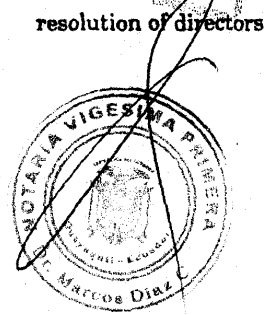
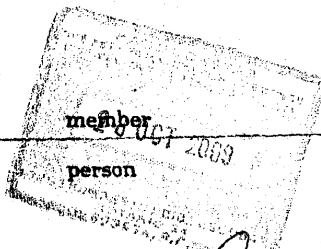
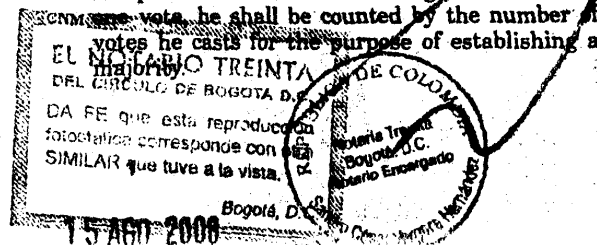
A person who holds shares in the Company.

An individual, a corporation, a trust, the estate of a deceased individual, a partnership or an unincorporated association of persons.

- (a) A resolution approved at a duly convened and constituted meeting of directors of the Company or of a committee of directors of the Company by the affirmative vote of a simple majority of the directors present at the meeting who voted and did not abstain; or

- (b) a resolution consented to in writing by all directors or of all members of the committee, as the case may be.

except that where a director is given more than one vote, he shall be counted by the number of votes he casts for the purpose of establishing a majority.



resolution of members

(a) A resolution approved at a duly convened and constituted meeting of the members of the Company by the affirmative vote of

- (i) a simple majority of the votes of the shares entitled to vote thereon which were present at the meeting and were voted and not abstained, or
- (ii) a simple majority of the votes of each class or series of shares which were present at the meeting and entitled to vote thereon as a class or series and were voted and not abstained and of a simple majority of the votes of the remaining shares entitled to vote thereon which were present at the meeting and were voted and not abstained; or

(b) a resolution consented to in writing by

- (i) an absolute majority of the votes of shares entitled to vote thereon, or
- (ii) an absolute majority of the votes of each class or series of shares entitled to vote thereon as a class or series and of an absolute majority of the votes of the remaining shares entitled to vote thereon;

securities

Shares and debt obligations of every kind, and options, warrants and rights to acquire shares, or debt obligations.

The excess, if any, at the time of the determination of the total assets of the Company over the aggregate of its total liabilities, as shown in its books of account, plus the Company's capital.

The Memorandum of Association of the Company as originally framed or as from time to time amended.

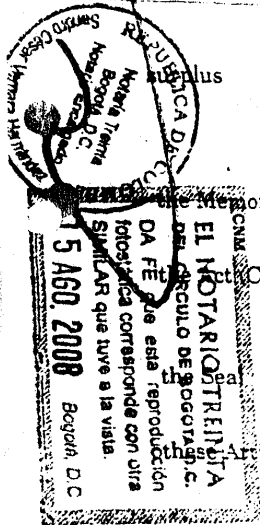
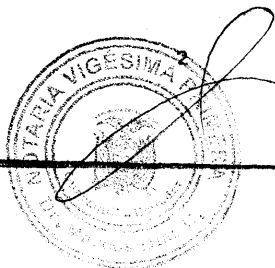
The International Business Companies Act (Cap. 291) including any modification extension, re-enactment or renewal thereof and any regulations made thereunder.

Any Seal which has been duly adopted as the Seal of the Company.

These Articles of Association as originally framed or as from time to time amended.

Memorandum  
of Association  
(Cap. 291)

Articles



treasury shares

Shares in the Company that were previously issued but were repurchased, redeemed or otherwise acquired by the Company and not cancelled.

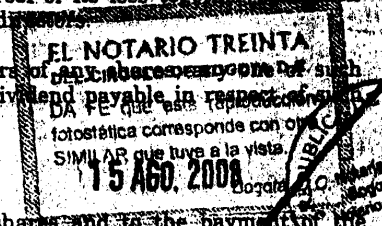
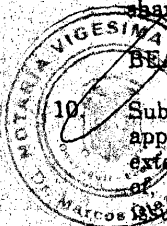
2. "Written" or any term of like import includes words typewritten, printed, painted, engraved, lithographed, photographed or represented or reproduced by any mode of reproducing words in a visible form, including telex, facsimile, telegram, cable or other form of writing produced by electronic communication.
3. Save as aforesaid any words or expressions defined in the Act (Cap. 291) shall bear the same meaning in these Articles.
4. Whenever the singular or plural number, or the masculine, feminine or neuter gender is used in these Articles, it shall equally, where the context admits, include the others.
5. A reference in these Articles to voting in relation to shares shall be construed as a reference to voting by members holding the shares except that it is the votes allocated to the shares that shall be counted and not the number of members who actually voted and a reference to shares being present at a meeting shall be given a corresponding construction.
6. A reference to money in these Articles is, unless otherwise stated, a reference to the currency in which shares in the Company shall be issued according to the provisions of the Memorandum.

#### REGISTERED SHARES

7. Every member holding registered shares in the Company shall be entitled to a certificate signed by a director or officer of the Company and under the seal specifying the number of share or shares held by him and the signature of the director or officer and the Seal may be facsimiles.
8. Any member receiving a share certificate for registered shares shall indemnify and hold the company and its directors and officers harmless from any loss or liability which it or they may incur by reason of any wrongful or fraudulent use or representation made by any person by virtue of the possession thereof. If a share certificate for registered shares is worn out or lost it may be renewed on production of the worn out certificate or on satisfactory proof of its loss together with such indemnity as may be required by a resolution of directors.
9. If several persons are registered as joint holders of any shares, any one of such persons may give an effectual receipt for any dividend payable in respect of such shares.

#### BEARER SHARES

10. Subject to a request for the issue of bearer shares and to the payment of the appropriate consideration for the shares to be issued, the Company may, to the extent authorised by the Memorandum, issue bearer shares to, and at the expense of, such person as shall be specified in the request. Bearer shares may not be issued for debt obligations, promissory notes or other obligations to contribute money or property and registered shares issued for debt obligations, promissory notes or other obligations to contribute money or property shall not be exchanged



for bearer shares unless such debt obligations, promissory notes or other obligations to contribute money or property have been satisfied. The Company may also upon receiving a request in writing accompanied by the share certificate for the shares in question, exchange registered shares for bearer shares or may exchange bearer shares for registered shares. Such request served on the Company by the holder of bearer shares shall specify the name and address of the person to be registered and unless the request is delivered in person by the bearer shall be authenticated as hereinafter provided. Such request served on the Company by the holder of bearer shares shall also be accompanied by any coupons or talons which at the date of such delivery have not become due for payment of dividends or any other distribution by the Company to the holders of such shares. Following such exchange the share certificate relating to the exchanged shares shall be delivered as directed by the member requesting the exchange.



11. Bearer share certificates shall be under the Seal and shall state that the bearer is entitled to the shares therein specified, and may provide by coupons, talons or otherwise for the payment of dividends or other moneys on the shares included therein.
12. Subject to the provisions of the Act (Cap. 291) and of these Articles the bearer of a bearer share certificate shall be deemed to be a member of the Company and shall be entitled to the same rights and privileges as he would have had if his name had been included in the share register of the Company as the holder of the shares.
13. Subject to any specific provisions in these Articles, in order to exercise his rights as a member of the Company, the bearer of a bearer share certificate shall produce the bearer share certificate as evidence of his membership of the Company without prejudice to the generality of the foregoing, the following rights may be exercised in the following manner:

- (a) for the purpose of exercising his voting rights at a meeting, the bearer of a bearer share certificate shall produce such certificate to the chairman of the meeting;

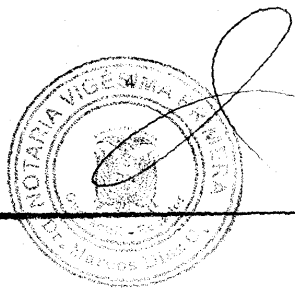
for the purpose of exercising his vote on a resolution in writing, the bearer of a bearer share certificate shall cause his signature to any such resolution to be authenticated as hereinafter set forth;

- (b) for the purpose of requisitioning a meeting of members, the bearer of a bearer share certificate shall address his requisition to the directors and his signature thereon shall be duly authenticated as hereinafter provided; and

for the purpose of receiving dividends, the bearer of the bearer share certificate shall present at such places as may be designated by the directors any coupons or talons issued for such purpose, or shall present the bearer share certificate to any paying agent authorised to pay dividends.

The signature of the bearer of a bearer share certificate shall be deemed to be duly authenticated if the bearer of the bearer share certificate shall produce such certificate to a notary public or a bank manager or a director or officer of the Company (herein referred to as an "authorised person" and if the authorised person shall endorse the document bearing such signature with a statement:

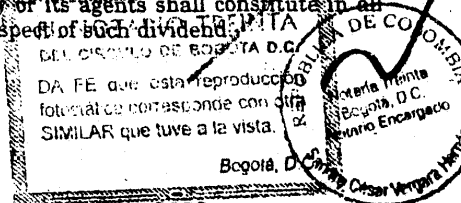
REPUBLICA DE COLOMBIA  
Notaria Tercera  
Bogota D.C.  
EL NOTARIO TERCERA  
DEL CIRCULO DE BOGOTA D.C.  
DA FE que esta reproduccion  
fotostatica corresponde con otra  
SIN AR que...



- (a) identifying the bearer share certificate produced to him by number and date and specifying the number of shares and the class of shares (if appropriate) comprised therein;
  - (b) confirming that the signature of the bearer of the bearer share certificate was subscribed in his presence and that if the bearer is representing a body corporate he has so acknowledged and has produced satisfactory evidence thereof;
  - (c) specifying the capacity in which he is qualified as an authorised person and, if a notary public, affixing his seal thereto or, if a bank manager, attaching an identifying stamp of the bank of which he is a manager.
15. Notwithstanding any other provisions of these Articles, at any time, the bearer of a bearer share certificate may deliver the certificate for such shares into the custody of the Company at its registered office, whereupon the Company shall issue a receipt therefor under the Seal signed by a director or officer identifying by name and address the person delivering such certificate and specifying the date and number of the bearer share certificate so deposited and the number of shares comprised therein. Any such receipt may be used by the person named therein for the purpose of exercising the rights vested in the shares represented by the bearer share certificate so deposited including the right to appoint a proxy. Any bearer share certificate so deposited shall be returned to the person named in the receipt or his personal representative if such person be dead and thereupon the receipt issued shall be returned to the Company for cancellation or, if it has been lost or mislaid, such indemnity as may be required by resolution of directors shall be given to the Company.
16. The bearer of a bearer share certificate shall for all purposes be deemed to be the owner of the shares comprised in such certificate and in no circumstances shall the Company or the Chairman of any meeting of members or the Company's registrars or any director or officer of the Company or any authorised person be obliged to inquire into the circumstance whereby a bearer share certificate came into the hands of the bearer thereof, or to question the validity or authenticity of any action taken by the bearer of a bearer share certificate whose signature has been authenticated as provided herein.
17. If the bearer of a bearer share certificate shall be a corporation, then all the rights exercisable by virtue of such shareholding may be exercised by an individual duly authorised to represent the corporation but unless such individual shall acknowledge that he is representing a corporation and shall produce upon request satisfactory evidence that he is duly authorised to represent the corporation, the individual shall for all purposes hereof be regarded as the holder of the shares in any bearer share certificate held by him.

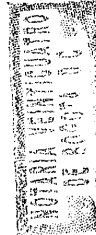


The directors may provide for payment of dividends to the holders of bearer shares by coupons or talons and in such event the coupons or talons shall be in such form and payable at such time and in such place or places as the directors shall resolve. The Company shall be entitled to recognise the absolute right of the bearer of any coupon or talon issued as aforesaid to payment of the dividend to which it relates and delivery of the coupon or talon to the Company or its agents shall constitute in all respects a good discharge of the Company in respect of such dividend.



15 AGO, 2008

19. If any bearer share certificate, coupon or talon be worn out or defaced, the directors may, upon the surrender thereof for cancellation, issue a new one in its stead, and if any bearer share certificate, coupon or talon be lost or destroyed, the directors may upon the loss or destruction being established to their satisfaction, and upon such indemnity being given to the Company as it shall by resolution of directors determine, issue a new bearer share certificate in its stead, and in either case on payment of such sum as the Company may from time to time by resolution of directors require. In case of loss or destruction the person to whom such new bearer share certificate, coupon or talon is issued shall also bear and pay to the company all expenses incidental to the investigation by the Company of the evidence of such loss or destruction and to such indemnity.

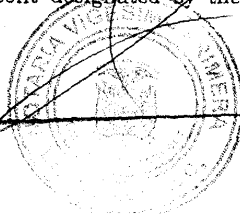


#### SHARES, AUTHORISED CAPITAL AND CAPITAL

20. Subject to the provisions of these Articles and any resolution of members the unissued shares of the Company shall be at the disposal of the directors who may, without prejudice to any rights previously conferred on the holders of any existing shares or class or series of shares offer, allot, grant options over or otherwise dispose of shares to such persons, at such times and upon such terms and conditions as the Company may by resolution of directors determine.
21. Shares in the Company shall be issued for money, services rendered, personal property, an estate in real property, a promissory note or other binding obligation to contribute money or property or any combination of the foregoing as shall be determined by a resolution of directors.
22. Shares in the Company may be issued for such amount of consideration as the directors may from time to time by resolution of directors determine, except that in the case of shares with par value, the amount shall not be less than the par value, and in the absence of fraud the decision of the directors as to the value of the consideration received by the Company in respect of the issue is conclusive unless a question of law is involved. The consideration in respect of the shares constitutes capital to the extent of the par value and the excess constitutes surplus.
- As shares issued by the Company upon conversion of, or in exchange for, another share of a debt obligation or other security in the Company, shall be treated for all purposes as having been issued for money equal to the consideration received or deemed to have been received by the Company in respect of the other share, debt obligation or security.
- Treasury shares may be disposed of by the Company on such terms and conditions (not otherwise inconsistent with these Articles) as the Company may by resolution of directors determine.
- The Company may issue fractions of a share and a fractional share shall have the same corresponding fractional liabilities, limitations, preferences, privileges, qualifications, restrictions, rights and other attributes of a whole share of the same class or series of shares.

REPUBLICA DE COLOMBIA  
Notaria J. María  
Bogotá, D.C.  
5 AGO. 2008  
FE que esta reproducción  
es fiel al original que  
se encuentra en la vida.

26. Upon the issue by the Company of a share without par value, if an amount is stated in the Memorandum to be authorised capital represented by such shares then each share shall be issued for no less than the appropriate proportion of such amount which shall constitute capital, otherwise the consideration in respect of the share constitutes capital to the extent designated by the directors and the

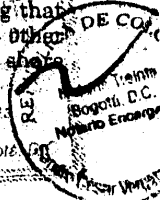


excess constitutes surplus, except that the directors must designate as capital an amount of the consideration that is at least equal to the amount that the share is entitled to as a preference, if any, in the assets of the Company upon liquidation of the Company.

27. The Company may purchase, redeem or otherwise acquire and hold its own shares but only out of surplus or in exchange for newly issued shares of equal value but no purchase, redemption or other acquisition shall be made unless the directors determine that immediately after the purchase, redemption or other acquisition the Company will be able to satisfy its liabilities as they become due in the ordinary course of its business and the realisable value of the assets of the company will not be less than the sum of its total liabilities, other than deferred taxes, as shown in the books of account, and its capital and, in the absence of fraud, the decision of the directors as to the realisable value of the assets of the Company is conclusive, unless a question of law is involved.
28. A determination by the directors under the preceding Regulation is not required where shares are purchased, redeemed or otherwise acquired.
- (a) pursuant to a right of a member to have his shares redeemed or to have his shares exchanged for money or other property of the Company;
  - (b) by virtue of a transfer of capital pursuant to Regulation 45;
  - (c) by virtue of the provisions of Section 83 of the Act (Cap. 291); and
  - (d) pursuant to an order of the court.
29. Shares that the Company purchases, redeems or otherwise acquires pursuant to the preceding Regulation may be cancelled or held as treasury shares except to the extent that such shares are in excess of 80 percent of the issued shares of the Company in which case they shall be cancelled but they shall still be available for reissue.
30. Where shares in the Company are held by the Company as treasury shares or are held by another company of which the Company holds, directly or indirectly, shares having more than 50 percent of the votes in the election of directors of the other company, such shares of the Company are not entitled to vote or to have dividends paid thereon and shall not be treated as outstanding for any purpose except for purposes of determining the capital of the Company.

#### LIEN

The Company shall have a first and paramount lien on every share issued for a promissory note or for any other binding obligation to contribute money or property or any combination thereof to the Company; and the Company shall also have a first and paramount lien on every share standing registered in the name of a member, whether singly or jointly with any other person or persons, for all the debts and liabilities of such member or his estate to the Company, whether the same shall have been incurred before or after notice to the Company of any interest of any person other than such member, and whether the time for the payment or discharge of the same shall have actually arrived or not, and notwithstanding that the same are joint debts or liabilities of such member or his estate and any other person, whether a member of the Company or not. The Company's lien on a share





shall extend to all dividends payable thereon. The directors may at any time either generally, or in any particular case, waive any lien that has arisen or declare any share to be wholly or in part exempt from the provisions of this Regulation.

32. In the absence of express provisions regarding sale in the promissory note or other binding obligation to contribute money or property, the Company may sell, in such manner as the directors may by resolution of directors determine, any share on which the Company has a lien, but no sale shall be made unless some sum in respect of which the lien exists is presently payable nor until the expiration of twenty one days after a notice in writing, stating and demanding payment of the sum presently payable and giving notice of the intention to sell in default of such payment, has been served on the holder for the time being of the share.
33. The net proceeds of the sale by the Company of any shares on which it has a lien shall be applied in or towards payment of discharge of the promissory note or other binding obligation to contribute money or property or any combination thereof in respect of which the lien exists so far as the same is presently payable and any residue shall (subject to a like lien for debts or liabilities not presently payable as existed upon the share prior to the sale) be paid to the holder of the share immediately before such sale. For giving effect to any such sale the directors may authorise some person to transfer the share sold to the purchaser thereof. The purchaser shall be registered as the holder of the share and he shall not be bound to see to the application of the purchase money, nor shall his title to the share be affected by any irregularity or invalidity in the proceedings in reference to the sale.

#### TRANSFER OF SHARES

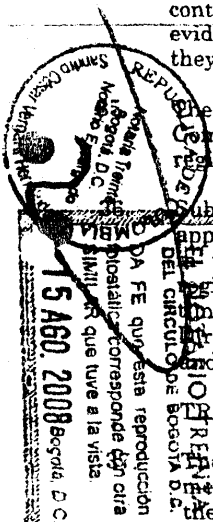
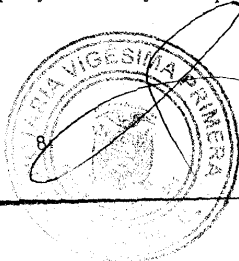
34. Subject to any limitations in the Memorandum, registered shares in the Company may be transferred by a written instrument of transfer signed by the transferor and containing the name and address of the transferee, but in the absence of such written evidence of transfer the directors may accept such evidence of a transfer of shares as they consider appropriate.

The Company shall not be required to treat a transferee of a registered share in the Company as a member until the transferee's name has been entered in the share register.

Subject to any limitations in the Memorandum, the Company must on the application of the transferor or transferee of a registered share in the Company enter in the share register the name of the transferee of the share save that the registration of transfers may be suspended and the share register closed at such times and for such periods as the Company may from time to time by resolution of directors determine provided always that such registration shall not be suspended and the share register closed for more than 60 days in any period of 12 months.

#### TRANSMISSION OF SHARES

The executor or administrator of a deceased member, the guardian of an incompetent member or the trustee of a bankrupt member shall be the only person recognized by the Company as having any title to his share but they shall not be entitled to exercise any rights as a member of the Company until they have proceeded as set forth in the next following three regulations.

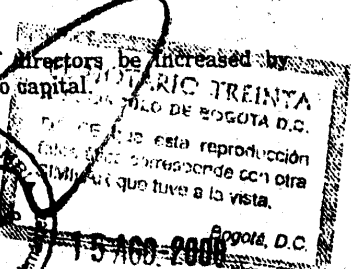


38. The production to the Company of any document which is evidence of probate of the will, or letters of administration of the estate, or confirmation as executor, of a deceased member or of the appointment of a guardian of an incompetent member or the trustee of a bankrupt member shall be accepted by the Company even if the deceased, incompetent or bankrupt member is domiciled outside the British Virgin Islands if the document evidencing the grant of probate or letters of administration, confirmation as executor, appointment a guardian or trustee in bankruptcy is issued by a foreign court which had competent jurisdiction in the matter. For the purpose of establishing whether or not a foreign court had competent jurisdiction in such a matter the directors may obtain appropriate legal advice. The directors may also require an indemnity to be given by the executor administrator, guardian or trustee in bankruptcy.
39. Any person becoming entitled by operation of law or otherwise to a share or shares in consequence of the death, incompetence or bankruptcy of any member may be registered as a member upon such evidence being produced as may reasonably be required by the directors. An application by any such person to be registered as a member shall for all purposes be deemed to be a transfer of shares of the deceased, incompetent or bankrupt member and the directors shall treat it as such.
40. Any person who has become entitled to a share or shares in consequence of the death, incompetence or bankruptcy of any member may, instead of being registered himself, request in writing that some person to be named by him be registered as the transferee of such share or shares and such request shall likewise be treated as if it were a transfer.
41. What amounts to incompetence on the part of a person is a matter to be determined by the court having regard to all the relevant evidence and the circumstances of the case.

#### REDUCTION OR INCREASE IN AUTHORISED CAPITAL OR CAPITAL

42. The Company may by a resolution of directors amend the Memorandum to increase or reduce its authorised capital and in connection therewith the Company may in respect of any unissued shares increase or reduce the number of such shares, increase or reduce the par value of any such shares or effect any combination of the foregoing.
43. The Company may amend the Memorandum to
- divide the shares, including issued shares, of a class or series into a larger number of shares of the same class or series; or
  - combine the shares, including issued shares, of a class or series into a smaller number of shares of the same class or series,
- provided, however, that where shares are divided or combined under (a) or (b) of this Regulation, the aggregate par value of the new shares must be equal to the aggregate par value of the original shares.

The capital of the Company may by a resolution of directors be increased by transferring an amount of the surplus of the Company to capital.



45. Subject to the provisions of the succeeding Regulations the capital of the Company may by resolution of the directors be reduced by:

- (a) returning to members any amount received by the Company upon the issue of any of its shares, the amount being surplus to the requirements of the Company,
- (b) cancelling any capital that is lost or not represented by assets having a realisable value, or
- (c) transferring capital to surplus for the purpose of purchasing, redeeming or otherwise acquiring shares that the directors have resolved to purchase, redeem or otherwise acquire.

46. No reduction of capital shall be effected that reduces the capital of the Company to an amount that immediately after the reduction is less than the aggregate par value of all outstanding shares with par value and all shares with par value held by the Company as treasury shares and the aggregate of the amounts designated as capital of all outstanding shares without par value and all shares without par value held by the Company as treasury shares that are entitled to a preference, if any, in the assets of the Company upon liquidation of the Company.

47. No reduction of capital shall be effected unless the directors determine that immediately after the reduction the Company will be able to satisfy its liabilities as they become due in the ordinary course of its business and that the realisable assets of the Company will not be less than its total liabilities, other than deferred taxes, as shown in the books of the Company and its remaining capital, and, in the absence of fraud, the decision of the directors as to the realisable value of the assets of the Company is conclusive, unless a question of law is involved.

#### MEETINGS AND CONSENTS OF MEMBERS

The directors of the Company may convene meetings of the members of the Company at such times and in such manner and places within or outside the British Virgin Islands as the directors consider necessary or desirable.

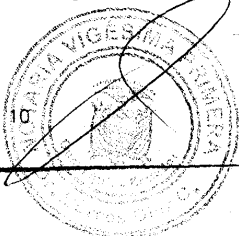
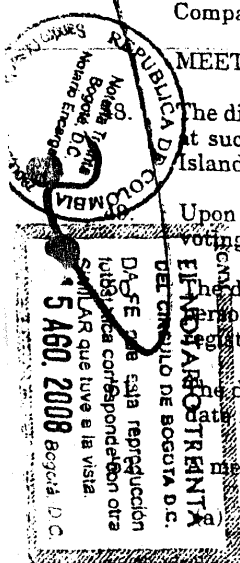
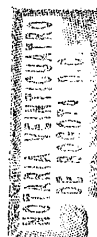
Upon the written request of members holding 10 percent or more of the outstanding voting shares in the Company the directors shall convene a meeting of members.

The directors shall give not less than 7 days notice of meetings of members to those persons whose names on the date the notice is given appear as members in the share register of the company and are entitled to vote at the meeting.

The directors may fix the date notice is given of a meeting of members as the record date for determining those shares that are entitled to vote at the meeting.

A meeting of members may be called on short notice:

if members holding not less than 90 percent of the total number of shares entitled to vote on all matters to be considered at the meeting, or 90 percent of the votes of each class or series of shares where members are entitled to vote thereon as a class or series together with not less than a 90 percent



majority of the remaining votes, have agreed to short notice of the meeting,  
or

- (b) if all members holding shares entitled to vote on all or any matters to be considered at the meeting have waived notice of the meeting and for this purpose presence at the meeting shall be deemed to constitute waiver.
53. The inadvertent failure of the directors to give notice of a meeting to a member, or the fact that a member has not received notice, does not invalidate the meeting.
54. A member may be represented at a meeting of members by a proxy who may speak and vote on behalf of the member.
55. The instrument appointing a proxy shall be produced at the place appointed for the meeting before the time for holding the meeting at which the person named in such instrument proposes to vote.
56. An instrument appointing a proxy shall be in substantially the following form or such other form as the Chairman of the meeting shall accept as properly evidencing the wishes of the member appointing the proxy. Only members who are individuals may appoint proxies.

(Name of the Company)

I/We  
Company with shares  
of  
of  
for me/us at the meeting of members to be held on the  
and at any adjournment thereof.

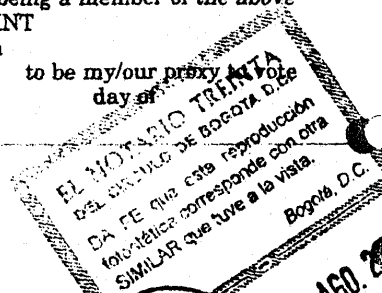
being a member of the above  
HEREBY APPOINT  
or failing him

to be my/our proxy on the  
day of

(Any restrictions on voting to be inserted here.)

Signed this 28 OCT 2011 day of

Member



57. The following shall apply in respect of joint ownership of shares:

(a) if two or more persons hold shares jointly each of them may be present in person or by proxy at a meeting of members and may speak as a member.

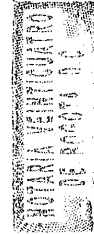
(b) if only one of the joint owners is present in person or by proxy he may vote on behalf of all joint owners, and

if two or more of the joint owners are present in person or by proxy they must vote as one.



58. A member shall be deemed to be present at a meeting of members if he participates by telephone or other electronic means and all members participating in the meeting are able to hear each other.

A meeting of members is duly constituted if, at the commencement of the meeting, there are present in person or by proxy not less than 50 percent of the votes of the shares or class or series of share entitled to vote on resolutions of member to be considered at the meeting. If a quorum be present, notwithstanding the fact that such quorum may be represented by only one person then such person may resolve any matter and a certificate signed by such person accompanied where such person be a proxy by a copy of the proxy form shall constitute a valid resolution of members.



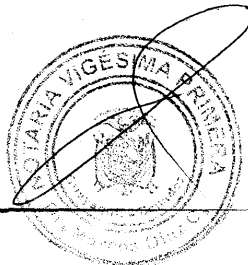
If within two hours from the time appointed for the meeting a quorum is not present, the meeting, if convened upon the requisition of members, shall be dissolved; in any other case it shall stand adjourned to the next business of the day at the same time and place or to such other time and place as the directors may determine, and if at the adjourned meeting there are present within one hour from the time appointed for the meeting in person or by proxy not less than one third of the votes of the shares of each class or series of shares entitled to vote on the resolutions to be considered by the meeting, those present shall constitute a quorum but otherwise the meeting shall be dissolved.

At every meeting of members, the Chairman of the Board of Directors shall preside as chairman of the meeting. If there is no Chairman of the Board of Directors or if the Chairman of the Board of Directors is not present at the meeting, the members present shall choose someone of their number to be the chairman. If the members are unable to choose a chairman for any reason, then the person representing the greatest number of voting shares present in person or by prescribed form of proxy at the meeting shall preside as chairman failing which the oldest individual member or representative of a member present shall take the chair.

The chairman, may, with the consent of the meeting, adjourn any meeting from time to time, and from place to place, but no business shall be transacted at any adjourned meeting other than the business left unfinished at the meeting from which the adjournment took place.

At any meeting of the members the chairman shall be responsible for deciding in such manner as he shall consider appropriate whether any resolution has been carried or not and the result of his decision shall be announced to the meeting and recorded in the minutes thereof. If the chairman shall have any doubt as to the outcome of any resolution put to the vote, he shall cause a poll to be taken of all votes cast upon such resolution, but if the chairman shall fail to take a poll then any member present in person or by proxy who disputes the announcement by the chairman of the result of any vote may immediately following such announcement demand that a poll be taken and the chairman shall thereupon cause a poll to be taken. If a poll is taken at any meeting, the result thereof shall be duly recorded in the minutes of that meeting by the chairman.

Any person other than an individual shall be regarded as one member and subject to the specific provisions hereinafter contained for the appointment of representatives of such persons the right of any individual to speak for or represent such member shall be determined by the law of the jurisdiction where, and by the documents by which, the person is constituted or derives its existence. In case of doubt, the directors may in good faith seek legal advice from any qualified person and unless and until a court of competent jurisdiction

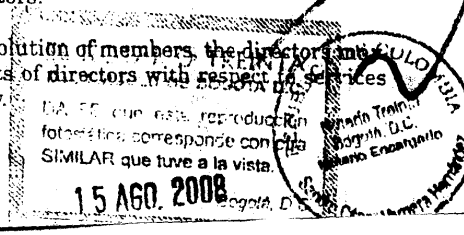
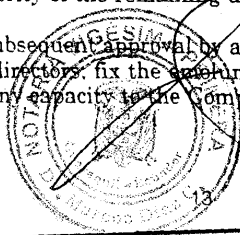


shall otherwise rule, the directors may rely and act upon such advice without incurring any liability to any member.

65. Any person other than an individual which is a member of the Company may by resolution of its directors or other governing body authorise such person as it thinks fit to act as its representative at any meeting of the Company or of any class of members of the Company, and the person so authorised shall be entitled to exercise the same powers on behalf of the person which he represents as that person could exercise if it were an individual member of the Company.
66. The chairman of any meeting at which a vote is cast by proxy or on behalf of any person other than an individual may call for a notarially certified copy of such proxy or authority which shall be produced within 7 days of being so requested or the votes cast by such proxy or on behalf of such person shall be disregarded.
67. Directors of the Company may attend and speak at any meeting of members of the Company and at any separate meeting of the holders of any class or series of shares in the Company.
68. An action that may be taken by the members at a meeting may also be taken by a resolution of members consented to in writing or by telex, telegram, cable, facsimile or other written electronic communications, without the need for any notice, but if any resolution of members is adopted otherwise than by the unanimous written consent of all members, a copy of such resolution shall forthwith be sent to all members not consenting to such resolution.

#### DIRECTORS

69. The first directors of the Company shall be appointed by the subscribers to the Memorandum; and thereafter, the directors shall be elected by the members for such term as the members determine. The first directors may elect any number of additional directors for such term as they may determine until such time as the members shall elect or re-elect any one or more directors.
70. The minimum number of directors shall be one and the maximum number shall be 7.
71. Each director shall hold office for the term, if any, fixed by resolution of members or until his earlier death, resignation or removal.
72. A director may be removed from office, with or without cause, by a resolution of members.
73. A director may resign his office by giving written notice of his resignation to the Company and the resignation shall have effect from the date the notice is received by the Company or from such later date as may be specified in the notice.
74. A vacancy in the Board of Directors may be filled by a resolution of members or by a resolution of a majority of the remaining directors.
75. With the prior or subsequent approval by a resolution of members, the directors may by a resolution of directors, fix the emoluments of directors with respect to services to be rendered in any capacity to the Company.



A director shall not require a share qualification, and may be an individual or a company.

#### POWERS OF DIRECTORS

The business and affairs of the Company shall be managed by the directors who may pay all expenses incurred preliminary to and in connection with the formation and registration of the Company and may exercise all such powers of the Company as are not by the Act (Cap. 291) or by the Memorandum or these Articles required to be exercised by the members of the Company, subject to any delegation of such powers as may be authorised by these Articles and to such requirements as may be prescribed by a resolution of members; but no requirement made by a resolution of members shall prevail if it be inconsistent with these Articles nor shall such requirement invalidate any prior act of the directors which would have been valid if such requirement had not been made.

The directors may, by a resolution of directors, appoint any person, including a person who is a director, to be an officer or agent of the Company.

Every officer or agent of the Company has such powers and authority of the directors, including the power and authority to affix the Seal, as are set forth in these Articles or in the resolution of directors appointing the officer or agent, except that no officer or agent has any power or authority with respect to fixing the emolument of directors.

Any director which is a body corporate may appoint any person its duly authorised representative for the purpose of representing it at meetings of the Board of Directors or with respect to unanimous written consents.

The continuing directors may act notwithstanding any vacancy in their body, save that if their number is reduced to their knowledge below the number fixed by or pursuant to these Articles as the necessary quorum for a meeting of directors, the continuing directors or director may act only for the purpose of appointing directors to fill any vacancy that has arisen or summoning a meeting of members.

All cheques, promissory notes, drafts, bills of exchange and other negotiable instruments and all receipts for moneys paid to the Company, shall be signed, drawn, accepted, endorsed or otherwise executed, as the case may be, in such manner as from time to time be determined by resolution of directors.

#### PROCEEDINGS OF DIRECTORS

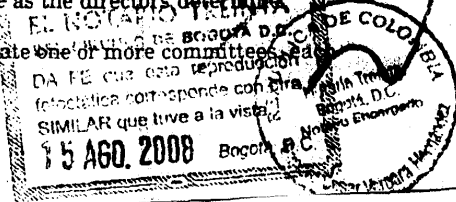
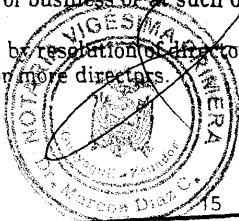
The directors of the Company or any committee thereof may meet at such times and in such manner and places within or outside the British Virgin Islands as the directors may determine to be necessary or desirable.

A director shall be deemed to be present at a meeting of directors if he participates by telephone or other electronic means and all directors participating in the meeting are able to hear each other.

A director shall be given not less than 3 days notice of meetings of directors, but a meeting of directors held without 3 days notice having been given to all directors shall be valid if all the directors entitled to vote at the meeting who do not attend, waive notice of the meeting and for this purpose, the presence of a director at a

meeting shall constitute waiver on his part. The inadvertent failure to give notice of a meeting to a director, or the fact that a director has not received the notice, does not invalidate the meeting.

86. A director may by a written instrument appoint an alternate who need not be a director and an alternate is entitled to attend meetings in the absence of the director who appointed him and to vote or consent in place of the director.
87. A meeting of directors is duly constituted for all purposes if at the commencement of the meeting there are present in person or by alternate not less than one half of the total number of directors, unless there are only 2 directors in which case the quorum shall be 2.
88. If the Company shall have only one director the provisions herein contained for meetings of the directors shall not apply but such sole director shall have full power to represent and act for the Company in all matters as are not by the Act (Cap. 291) or the Memorandum or these Articles required to be exercised by the members of the Company and in lieu of minutes of a meeting shall record in writing and sign a note or memorandum of all matters requiring a resolution of directors. Such a note or memorandum shall constitute sufficient evidence of such resolution for all purposes.
89. At every meeting of the directors the Chairman of the Board of Directors shall preside as chairman of the meeting. If there is no Chairman of the Board of Directors or if the Chairman of the Board of Directors is not present at the meeting the Vice Chairman of the Board of Directors shall preside. If there is no Vice Chairman of the Board of Directors or if the Vice Chairman of the Board of Directors is not present at the meeting the directors present shall choose some one of their number to be chairman of the meeting.
90. An action that may be taken by the directors or a committee of directors at a meeting may also be taken by a resolution of directors or a committee of directors consented to in writing or by telex, telegram, cable, facsimile or other written electronic communication by all directors or all members of the committee as the case may be, without the need for any notice.
91. The directors shall cause the following corporate records to be kept:
- (a) minutes of all meetings of directors, members, committees of directors, committees of officers and committees of members;
  - (b) copies of all resolutions consented to by directors, members, committees of directors, committees of officers and committees of members; and
  - (c) such other accounts and records as the directors by resolution of directors consider necessary or desirable in order to reflect the financial position of the Company.
92. The books, records and minutes shall be kept at the registered office of the Company, its principal place of business or at such other place as the directors determine.
93. The directors may, by resolution of directors, designate one or more committees, each consisting of one or more directors.





Each committee of directors has such powers and authorities of the directors, including the power and authority to affix the Seal, as are set forth in the resolution of directors establishing the committee, except that no committee has any power or authority to amend the Memorandum or these Articles, to appoint directors or fix their emoluments, or to appoint officers or agents of the Company.

The meetings and proceedings of each committee of directors consisting of 2 or more directors shall be governed mutatis mutandis by the provisions of these Articles regulating the proceedings of directors so far as the same are not superseded by any provisions in the resolution establishing the committee.

#### OFFICERS

The Company may by resolution of directors appoint officers of the Company at such times as shall be considered necessary or expedient. Such officers may consist of a Chairman of the Board of Directors, a Vice Chairman of the Board of Directors, a President, and one or more Vice Presidents, Secretaries and Treasurers and such other officers as may from time to time be deemed desirable. Any number of offices may be held by the same person.

The officers shall perform such duties as shall be prescribed at the time of their appointment subject to any modification in such duties as may be prescribed thereafter by resolution of directors or resolution of members, but in the absence of any specific allocation of duties it shall be the responsibility of the Chairman of the Board of Directors to preside at meetings of directors and members, the Vice Chairman to act in the absence of the Chairman, the President to manage the day to day affairs of the Company, the Vice Presidents to act in order of seniority in the absence of the President but otherwise to perform such duties as may be delegated to them by the President, the Secretaries to maintain the share register, minute books and records (other than financial records) of the Company and to ensure compliance with all procedural requirements imposed on the Company by applicable law, and the Treasurer to be responsible for the financial affairs of the Company.

The emoluments of all officers shall be fixed by resolution of directors.

The officers of the Company shall hold office until their successors are duly elected and qualified, but any officer elected or appointed by the directors may be removed at any time, with or without cause, by resolution of directors. Any vacancy occurring in any office of the Company may be filled by resolution of directors.

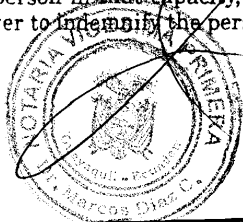
#### CONFLICT OF INTERESTS

28  
No agreement or transaction between the Company and one or more of its directors or any person in which any director has a financial interest or to whom any director is related, including as a director of that other person, is void or voidable for this reason only or by reason only that the director is present at the meeting of directors or at the meeting of the committee of directors that approves the agreement or transaction or that the vote or consent of the director is counted for that purpose if the material facts of the interest of each director in the agreement or transaction and the interest in or relationship to any other party to the agreement or transaction are disclosed in good faith or are known by the other directors.

101. A director who has an interest in any particular business to be considered at a meeting of directors or members may be counted for purposes of determining whether the meeting is duly constituted.

#### INDEMNIFICATION

102. Subject to the limitations hereinafter provided the Company may indemnify against all expenses, including legal fees, and against all judgments, fines and amounts paid in settlement and reasonably incurred in connection with legal, administrative or investigative proceedings any person who
- (a) is or was a party or is threatened to be made a party to any threatened, pending or completed proceedings, whether civil, criminal, administrative or investigative, by reason of the fact that the person is or was a director, an officer or a liquidator of the Company; or
  - (b) is or was, at the request of the Company, serving as a director, officer or liquidator of, or in any other capacity is or was acting for, another company or a partnership, joint venture, trust or other enterprise.
103. The Company may only indemnify a person if the person acted honestly and in good faith with a view to the best interests of the Company and, in the case of criminal proceedings, the person had no reasonable cause to believe that his conduct was unlawful.
104. The decision of the directors as to whether the person acted honestly and in good faith and with a view to the best interests of the Company and as to whether the person had no reasonable cause to believe that his conduct was unlawful, is in the absence of fraud, sufficient for the purposes of these Articles, unless a question of law is involved.
105. The termination of any proceedings by any judgment, order, settlement, conviction or the entering of a nolle prosequi does not, by itself, create a presumption that the person did not act honestly and in good faith and with a view to the best interests of the Company or that the person had reasonable cause to believe that his conduct was unlawful.
106. If a person to be indemnified has been successful in defence of any proceedings referred to above the person is entitled to be indemnified against all expenses, including legal fees, and against all judgments, fines and amount paid in settlement and reasonably incurred by the person in connection with the proceedings.
107. The Company may purchase and maintain insurance in relation to any person who is or was a director, an officer or a liquidator of the Company, or who at the request of the Company is or was serving as a director, an officer or a liquidator of, or in any other capacity is or was acting for, another company or a partnership, joint venture, trust or other enterprise, against any liability asserted against the person and incurred by the person in that capacity, whether or not the Company has or would have had the power to indemnify the person against the liability as provided in these Articles.



EL NOTARIO TRINIDAD

DEL CÍRCULO DE BOGOTÁ D.C.

DA FE que esta reproducción

telefónica corresponde con otras

SIMILARES que tuve a la vista.

15 AGO. 2008

Bogotá, D.C.



## SEAL

The Company may have more than one Seal and references herein to the Seal shall be references to every Seal which shall have been duly adopted by resolution of directors. The directors shall provide for the safe custody of the Seal and for an imprint thereof to be kept at the registered office. Except as otherwise expressly provided herein the Seal when affixed to any written instrument shall be witnessed and attested to by the signature of a director or any other person so authorised from time to time by resolution of directors. Such authorisation may be before or after the seal is affixed may be general or specific and may refer to any number of sealings. The Directors may provide for a facsimile of the Seal and of the signature of any director or authorised person which may be reproduced by printing or other means on any instrument and it shall have the same force and validity as if the Seal had been affixed to such instrument and the same had been signed as hereinbefore described.

## DIVIDENDS

The Company may by a resolution of directors declare and pay dividends in money, shares, or other property but dividends shall only be declared and paid out of surplus. In the event that dividends are paid in specie the directors shall have responsibility for establishing and recording in the resolution of directors authorising the dividends, a fair and proper value for the assets to be so distributed.

The directors may from time to time pay to the members such interim dividends as appear to the directors to be justified by the profits of the Company.

The directors may, before declaring any dividend, set aside out of the profits of the Company such sum as they think proper as a reserve fund, and may invest the sum or set apart as a reserve fund upon such securities as they may select.

No dividends shall be declared and paid unless the directors determine that immediately after the payment of the dividend the Company will be able to satisfy its liabilities as they become due in the ordinary course of its business and the realisable value of the assets of the Company will not be less than the sum of its total liabilities, other than deferred taxes, as shown in its books of account, and its capital. In the absence of fraud, the decision of the directors as to the realisable value of the assets of the Company is conclusive, unless a question of law is involved.

Notice of any dividend that may have been declared shall be given to each member in the manner hereinafter mentioned, and all dividends unclaimed for 3 years after having been declared may be forfeited by resolution of directors for the benefit of the Company.

A dividend shall bear interest as against the Company and no dividend shall be paid on treasury shares or shares held by another company of which the Company holds directly or indirectly, shares having more than 50 percent of the vote in electing directors.

Shares issued as a dividend by the Company shall be treated for all purposes as if they had been issued for money equal to the surplus that is transferred to capital upon issue of the share.

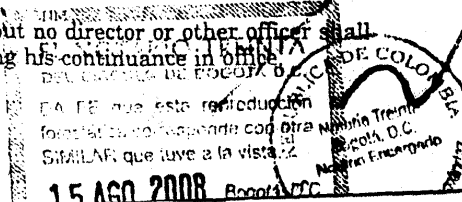
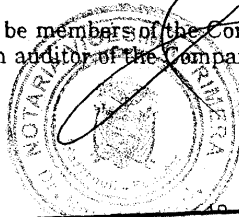
116. In the case of a dividend of authorised but unissued shares with par value, an amount equal to the aggregate par value of the shares shall be transferred from surplus to capital at the time of the distribution.
117. In the case of a dividend of authorised but unissued shares without par value, the amount designated by the directors shall be transferred from surplus to capital at the time of the distribution, except that the directors must designate as capital an amount that is at least equal to the amount that the shares are entitled to as a preference, if any, in the assets of the Company upon liquidation of the Company.
118. A division of the issued and outstanding shares of a class or series of shares into a larger number of shares of the same class or series having a proportionately smaller par value does not constitute a dividend of shares.

#### ACCOUNTS

119. The books of account shall be kept at the registered office of the Company, its principal place of business or at such other place or places as the directors think fit.
120. The directors shall unless such requirements be waived by resolution of members cause to be made out and shall serve on the members or lay before a meeting of members at some date not later than eighteen months after the incorporation of the Company and subsequently once at least in every calendar year a profit and loss account for a period in the case of the first account since the incorporation of the Company and in any other case, since the preceding account, made to a date not earlier than the date of the notice by more than twelve months, and a balance sheet as at the date to which the profit and loss account is made up. The Company's profit and loss account and balance sheet shall be drawn up so as to give respectively a true and fair view of the profit or loss of the Company for that financial period, and a true and fair view of the state of affairs of the Company as at the end of that financial period.
121. A copy of such profit and loss account and balance sheet shall be served on every member in the manner and with similar notice to that prescribed herein for calling a meeting of members or upon such shorter notice as the members may agree to accept.
122. The Company may by a resolution of directors include in the computation of surplus for any purpose the unrealised appreciation of the assets of the Company, and, in the absence of fraud, the decision of the directors as to the value of the assets is conclusive, unless a question of law is involved.

#### AUDIT

123. The Company may by resolution of members call for the accounts to be examined by auditors.
124. The first auditors shall be appointed by resolution of directors; subsequent auditors shall be appointed by a resolution of members.
125. The auditors may be members of the Company but no director or other officer shall be eligible to be an auditor of the Company during his continuance in office.



#### The remuneration of the auditors of the Company

- (a) in the case of auditors appointed by the directors, may be fixed by resolution of directors;
- (b) subject to the foregoing, shall be fixed by resolution of members or in such manner as the Company may by resolution of members determine.

The auditors shall examine each profit and loss account and balance sheet required to be served on every member of the Company or laid before a meeting of the members of the Company and shall state in a written report whether or not

- (a) in their opinion the profit and loss account and balance sheet give a true and fair view respectively of the profit and loss for the period covered by the accounts, and of the state of affairs of the Company at the end of that period;
- (b) all the information and explanations required by the auditors have been obtained.

The report of the auditors shall be annexed to the accounts and shall be read at the meeting of members at which the accounts are laid before the Company or shall be served on the members.

Every auditor of the Company shall have a right of access at all times to the books of account and vouchers of the Company, and shall be entitled to require from the directors and officers of the Company such information and explanations as he thinks necessary for the performance of the duties of the auditors.

The auditors of the Company shall be entitled to receive notice of, and to attend any meetings of members of the Company at which the Company's profit and loss account and balance sheet are to be presented.

#### NOTICES

Any notice, information or written statement to be given by the Company to members must be served in the case of members holding registered shares by personal service or by mail addressed to each member at the address shown in the share register and in the case of members holding shares issued to bearer, in the manner provided in the Memorandum.

Any summons, notice, order, document, process, information or written statement to be served on the Company may be served by leaving it, or by sending it by registered mail addressed to the Company, at its registered office, or by leaving it with, or by sending it by registered mail to, the registered agent of the Company.

Service of any summons, notice, order, document, process, information or written statement to be served on the Company may be proved by showing that the summons, notice, order, document, process, information or written statement was mailed in such time as to admit to its being delivered in the normal course of delivery within the period prescribed for service and was correctly addressed and the postage was prepaid.

#### PENSION AND SUPERANNUATION FUNDS

134. The directors may establish and maintain or procure the establishment and maintenance of any non-contributory or contributory pension or superannuation funds for the benefit of, and give or procure the giving of donations, gratuities, pensions, allowances or emoluments to any persons who are or were at any time in the employment or service of the Company or any company which is a subsidiary of the Company or is allied to or associated with the Company or with any such subsidiary, or who are or were at any time directors or officers of the Company or of any such other company as aforesaid or who hold or held any salaried employment or office in the Company or such other company, or any persons in whose welfare the Company or any such other company as aforesaid is or has been at any time interested, and to the wives, widows, families and dependents of any such person, and may make payments for or towards the insurance of any such persons as aforesaid, and may do any of the matters aforesaid either alone or in conjunction with any such other company as aforesaid. Subject always to the proposal being approved by resolution of members, a director holding any such employment or office shall be entitled to participate in and retain for his own benefit any such donation, gratuity, pension allowance or emolument.

#### ARBITRATION

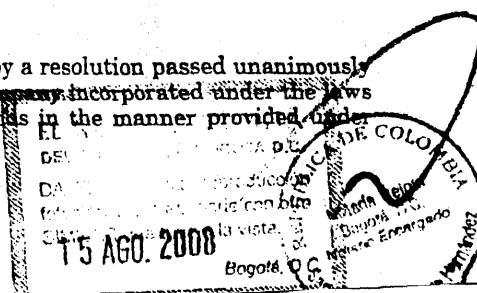
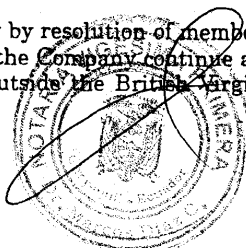
135. Whenever any difference arises between the Company on the one hand and any of the members or their executors, administrators or assigns on the other hand, touching the true intent and construction or the incidence of consequences of these Articles or of the Act (Cap. 291), touching anything done or executed, omitted or suffered in pursuance of the Act (Cap. 291) or touching any breach or alleged breach or otherwise relating to the premises or to these Articles, or to any Act or Ordinance affecting the Company or to any of the affairs of the Company such difference shall, unless the parties agree to refer the same to a single arbitrator, be referred to 2 arbitrators one to be chosen by each of the parties to the difference and the arbitrators shall before entering on the reference appoint an umpire.
136. If either party to the reference makes default in appointing an arbitrator either originally or by way of substitution (in the event that an appointed arbitrator shall die, be incapable of acting or refuse to act) for 10 days after the other party has given him notice to appoint the same, such other party may appoint an arbitrator to act in the place of the arbitrator of the defaulting party.

#### VOLUNTARY WINDING UP AND DISSOLUTION

137. The Company may voluntarily commence to wind up and dissolve by a resolution of members or a resolution of directors, but if the Company has never issued shares it may voluntarily commence to wind up and dissolve by resolution of directors.

#### CONTINUATION

138. The Company may by resolution of members or by a resolution passed unanimously by all directors of the Company continue as a company incorporated under the laws of a jurisdiction outside the British Virgin Islands in the manner provided under those laws.



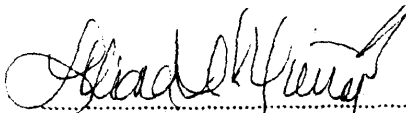
Ve, Icaza, Gonzalez-Ruiz & Aleman (BVI) Limited of Vanterpool Plaza, 2nd Floor,  
Vickhams Cay I, Road Town, Tortola, British Virgin Islands for the purpose  
f incorporating an International Business Company under the laws of the  
British Virgin Islands hereby subscribe our name to these Articles of Association  
he 12th day of June 2001, in the presence of:

Witness

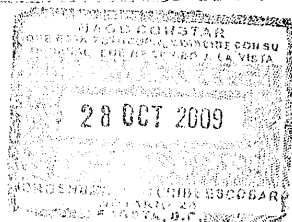
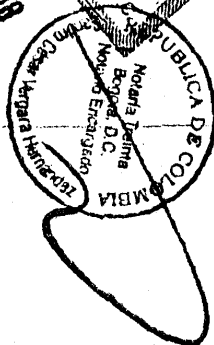
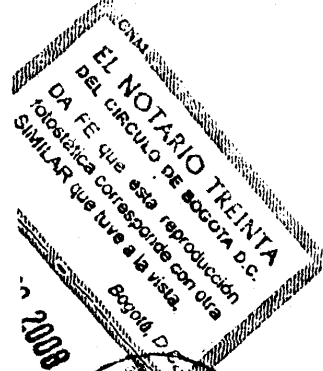
Subscriber



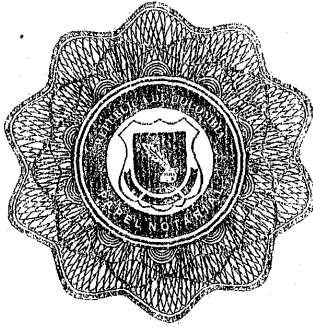
Wilibet J. P. Ceasor



Authorised Representative  
Lilliana D. Munoz B.



NV 6 0286541



interrogatorios, acusaciones particulares y cualquier tipo de acto o diligencia judicial o administrativa; retirar mercadería y /o envíos y /o documentos y /o participaciones y /o encomiendas de cualquier oficina administrativa, pública o privada o que se encuentren a ordenes de cualquiera

autoridad de tránsito, administrativa, de aduanas o policía, judicial, etc.; Ejercer la representación Legal, Judicial y Extrajudicial de la compañía en la República del Ecuador; contratar abogados, para la defensa de las causas judiciales iniciadas por o en contra de la compañía; gestionar toda clase de trámites y /o documentos Públicos o privados; apruebe o impugne acuerdos, suscriba escrituras y /o cualquier clase de documentos públicos o privados; participe en licitaciones y / o convocatorias públicas o privadas, presente ofertas, realice posturas, pactando cláusulas, términos condiciones, renunciaciones, pactos o requisitos que convengan al **PODERDANTE POR LOS DERECHOS QUE REPRESENTA DE LA COMPAÑÍA LINCE HOLDING CORP Y POR SUS PROPIOS DERECHOS**, pues es intención de **EL PODERDANTE** que este **PODER DE REPRESENTACION LEGAL, JUDICIAL Y EXTRAJUDICIAL Y DE PROCURACIÓN JUDICIAL**, surta plenos efectos sin limitación alguna, ni que pueda alegarse insuficiencia del mismo. Quedan investidos los Apoderados y Representante Legal y Procuradores Judiciales de todas las facultades que le concede el artículo cuarenta y cuatro del Código de Procedimiento Civil vigente incluyendo la de transigir, comprometer el pleito en árbitros, desistir del pleito, absolver posiciones y deferir al juramento decisorio, recibir la cosa sobre la que verse el litigio o tomar posesión de ella, etc. -----

El (la, los) Comparecientes(s) hace(n) constar, que ha(n) verificado cuidadosamente su(s) nombre(s) completo(s), estado(s) civil(es) y número(s) de su(s) documento(s) de identidad. Declara(n) que todas las informaciones consignadas en el presente instrumento son correctas, y que, en consecuencia, asume(n) la responsabilidad que se derive de cualquier inexactitud en los mismos. Conoce(n) la ley y sabe(n), que el Notario responde de la regularidad formal del instrumento que autoriza, pero no de la verdad de las declaraciones de el (la, los) interesado(s).-----



LEIDO el presente instrumento en forma legal, los otorgantes estuvieron de acuerdo con él, lo aceptaron en la forma como está redactado y en testimonio de que le dan su aprobación y asentimiento, lo firman conmigo El Notario, de lo cual doy fe y por ello lo autorizo.-----

En la presente escritura se emplearon Hojas de papel notarial, distinguidas

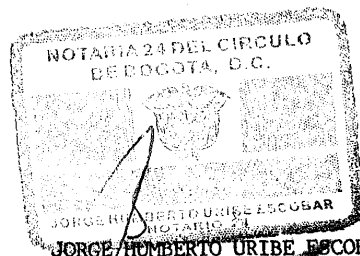
con los números: NV 6 0286540 y NV 6 0286541,

Derechos: Resolucion 9306 del 22 de diciembre de 2008, adicionada por la Resolucion 9500 del 31 de diciembre de 2008 de la Superintendencia de Notariado y Registro.

DERECHOS NOTARIALES \$ 169.8902  
Enmendado: "desde Derechos hasta Registro" si vale  
EL COMPARECIENTE Enmendado: "MACANCELA" si vale

  
JESUS GUERRERO HERNANDEZ

C. C. No. 79.296.617



JORGE HUMBERTO URIBE ESCOBAR  
NOTARIO VEINTICUATRO (24) DE BOGOTÁ D.C.,

gh.

**Notaría**  
**de Bogotá**  
**24**

Es fiel y SEGUNDA ( 2ª ) copia de la Escritura Pública No.

6229 de fecha 28 DE OCTUBRE DE 2.009

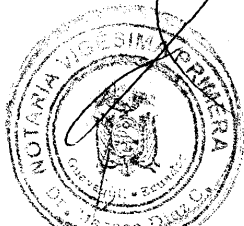
otorgada en la Notaría 24 de Bogotá D.C.

Tomada de su original la que expido en VEINTIUN \* ( 21 )

hojas útiles, debidamente rubricadas y selladas, con destino a:

EL INTERESADO

Bogotá, D.C. 28 DE OCTUBRE DE 2.009



**JORGE HUMBERTO URIBE ESCOBAR**  
Notario Veinticuatro (24)

MARCOS DIAZ CASQUETE, Notario Vigésimo  
Primer del Cantón Guayaquil, de conformidad con el  
numeral 5 del Artículo 18 de la Ley Notarial reformada  
por el Decreto Supremo Número 2386, de Marzo 31 de  
1978, DOY FE: Que fotocopia precedente, en  
fojas es exacta, al documento que se me exhibió.  
Guayaquil, de 22 FEB 2010.

**DR. MARCOS DIAZ CASQUETE**  
Notario Vigésimo Primero  
Cantón Guayaquil

Carrera 14 No. 79-25 \* 6 443060 \* Fax 6 460721  
E-mail notaria24@etb.net.co

REPUBLICA DEL ECUADOR  
DIRECCION GENERAL DE REGISTRO CIVIL, IDENTIFICACION Y CEDULACION

CEDULA DE CIUDADANIA No. 091053460-1

NACANCELA BUCARAN ANUAR ASSAD

NOMBRES Y APELLIDOS

20 AGOSTO 1982

FECHA DE NACIMIENTO

CUAYAS/QUAYABUILL/CARDO /CONCEPCION

LUGAR DE NACIMIENTO

REG. CIVIL 021- 0147 09935

CUAYAS/ QUAYABUILL

CARDO /CONCEPCION/

1982



FIRMA DEL CEDULADO

EQUATORIANA\*\*\*\*\*

E233313222

NACIONALIDAD

SOLTERO

ESTADO CIVIL

PRIMARIO

ESTUDIANTE

INSTRUCCION

MANUEL ANCEL NACANCELA

NOMBRES Y APELLIDOS PADRE

OLGA BUCARAN ZACEDA

NOMBRES Y APELLIDOS MADRE

CUAYABUILL

02/08/2001

LUGAR DE NACIMIENTO

02/08/2001

FECHA DE CADUCIDAD

FORMA No.

 01

FIRMA DE LA AUTORIDAD

PULGAR DERECHO